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**MINUTES OF THE 19TH MEETING OF THE BOARD OF DIRECTORS OF INSTITUTE OF DEFENCE STUDIES AND RESEARCH FOUNDATION (IDSRF) HELD ON MONDAY, 19<sup>TH</sup> JANUARY, 2026, AT 16.30 HOURS AT THE OFFICE OF THE VICE CHANCELLOR, GUJARAT UNIVERSITY, AHMEDABAD, GUJARAT, INDIA, 380009.**

Serial No. of Meeting	BM/4/2025-26
Type of Meeting	Board Meeting
Name of the Company	<b>INSTITUTE OF DEFENCE STUDIES AND RESEARCH FOUNDATION (IDSRF)</b>
Day and Date	<b>MONDAY 19<sup>TH</sup> JANUARY, 2026</b>
Venue of the Meeting	The Office of the Vice Chancellor, Gujarat University AHMEDABAD, GUJARAT- 380009
Time of Commencement	04:30 PM
Time of Conclusion	05:00 PM
Mode of Meeting	Physical

**PRESENT**

No.	Name	Designation
1.	DR. NEERJA A GUPTA	VICE-CHANCELLOR, GUJARAT UNIVERSITY
2.	DR. PIYUSH PATEL	I/C REGISTRAR, GUJARAT UNIVERSITY
3.	SH KISHORE ARORA	PRESIDENT, IDST PUNE (VIRTUAL MODE)

**THE FOLLOWING INVITEES WERE PRESENT ON THE REQUEST OF THE BOARD OF DIRECTORS:**

1. MR. SRINIVASA RAO SUREDDI	GROUP CEO, GUSEC
2. MR. MANSINGH RAJORA,	SR VICE PRESIDENT, GUSEC
3. MR GAURAV DHINAGANI	MANAGER IDSRF

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*19/01/26*  
1



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The following documents and Registers were placed on the table:

1. Notice, Agenda and Notes to Agenda Convening Board Meeting
2. Register of Directors and Key Managerial Personnel and their shareholdings
3. The register of Contracts or Arrangements in which the Directors were Interested
4. Minutes of the previous Board Meeting.
5. Other documents supporting the resolution proposed in the meeting

Dr Neerja A Gupta was appointed as Chairman for the meeting of the Board of Directors as per clause 33 of the Articles of Association of the Company. She occupied the position of chairman and thereafter commenced the proceedings of the meeting by reading the formal agenda of the Board Meeting.

The notice convening the meeting, along with its annexures, was also taken as read.

#### 19.1 LEAVE OF ABSENCE

All were present in the meeting, except Prof. M.K. Barua, the representative of IITRAM, who was granted a leave of absence due to sudden exigencies.

#### 19.2 APPROVAL OF MINUTES OF THE PREVIOUS BOARD MEETING

The Chairman read the minutes of the previous Board Meeting, confirmed and noted by the Board, and resolved as follows:

“RESOLVED THAT the minutes of the previous Board Meeting of the company be and are taken as read and noted and approved by the Board.”

(Copy as 19.2.A1...2..3)

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### **19.3 APPROVAL OF TOTAL BUDGET OF RS 23.93 CR FOR BRAIN MAPPING LAB**

The Chairman informed the Board that the project has now been handed over to IDSRF by Gujarat University.

It was further informed that the Executive Council, Gujarat University, vide its resolution no 8 meeting held on 20-11-24, has approved the Total Budget of Rs 23.93 Cr. The breakup details are attached as an annexure.

The Chairman added that vide IDSRF Board Meeting dated 11/12/24, Rs 14 Crore, which comprises Rs 4.00 Crores for Laboratory and Rs 10 Cr for Infrastructure, were approved.

It was further added by the Chairman that other costs, such as consultancy fees/ Honorarium/remuneration, Advisory fees for the Advisory Board and other operational costs, including engineers' costs for day-to-day operations, are also a part of the total budget as approved by the Executive Council of Gujarat University.

The Chairman, therefore, requested the IDSRF Board members to approve the total budget of Rs 23.93 Cr, looking into the fact that the Executive Council of Gujarat University approval is already in place, and the entire project now handed over to IDSRF.

The board members and special invitees deliberated on the same, and the aspect that the Executive Council of Gujarat University, being the highest authority of Gujarat University, had approved the total budget of Rs 23.93 Cr.

Board Members unanimously agreed to take note of the fact and accordingly resolved to approve the budget of Rs 23.93 Cr for the Brain Mapping Laboratory.

**“RESOLVED THAT the Board of Directors of the Company be and is hereby accorded its approval to the budget of Rs. 23.93 Crore (Rupees Twenty-Three Crore Ninety-Three Lakh only) for the proposed Brain Mapping Laboratory.**

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RESOLVED FURTHER THAT the Executive Directors of the Company be and is hereby authorised to incur expenditure within the approved budget, execute necessary agreements, sign relevant documents, and take all such steps as may be required to give effect to this resolution.

RESOLVED FURTHER THAT this resolution shall come into force with immediate effect.”

Resolved further that it be and as is taken as reviewed and noted and approved by the Board”

**19.4 APPROVAL FOR CONSTITUTION OF THE ADVISORY BOARD, ENGAGING ADVISORY BOARD MEMBERS; CONSULTANT -SCIENCE, ENGINEERING & TECHNOLOGY/ ENGINEER FOR DAY TO DAY OPERATIONS/HIRING OF SERVICES OF EXPERTS AND PAYMENT OF RELATED HONORARIUM/FEES/REMUNERATION/SERVICE CHARGES ETC.**

The Chairman informed the Board that the project is one of its kind in the country and a state of the art Project. It involves a critical mechanism and requires precise monitoring during execution. To take into account the same It is proposed to constitute an Advisory Board with PI, PI-1, PI-2 and Consultants and other experts.

The Chairman further informed the Board that the budget includes the provision of payment of Honorarium/Fees/Remuneration, etc. for the services to be rendered.

The Chairman sought the approval from the Board for the constitution of the advisory board, engaging/soliciting services of advisory board members, hiring of services of consultant - science, engineering & technology/ engineer for day-to-day operations/hiring of services of experts and payment of related honorarium/fees/remuneration/service charges, etc

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“**RESOLVED THAT** pursuant to the provisions of Section 8, Section 179 and other applicable provisions of the Companies Act, 2013 read with the Companies (Incorporation) Rules, 2014, and in accordance with the Memorandum and Articles of Association of the Company, the consent of the Board be and is hereby accorded for the **constitution of an Advisory Board** to provide strategic, technical, scientific, engineering and domain-specific guidance in furtherance of the objects of the project.

**RESOLVED FURTHER THAT** the Board hereby approves the **constitution of the Advisory Board**, consisting of eminent professionals, academicians, scientists, engineers and subject-matter experts, as may be identified by the management, to advise the Company on matters aligned with the objectives of the project,

**RESOLVED FURTHER THAT** the Board accords its approval for the **engagement of a Consultant – Science, Engineering & Technology**, to provide specialised advisory and technical support for the projects and programs of the Company, strictly in furtherance of the objects of the project.

**RESOLVED FURTHER THAT** the Board approves the **engagement of an Engineer** for managing and overseeing the **day-to-day technical and operational activities** of the Company’s projects, subject to such terms and conditions as may be approved by the Executive Directors and permissible under applicable law.

**RESOLVED FURTHER THAT** the Executive Directors of the Company be and is hereby authorised to **engage the services of experts, consultants, professionals, advisors and other service providers**, as may be required from time to time, for effective implementation and execution of the Brain Mapping Laboratory and activities.

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**RESOLVED FURTHER THAT** the Executive Directors of the Company be and is hereby **authorised to identify suitable persons, finalise terms of engagement, execute agreements and suitable contracts/ letters for engagement/hiring of services etc**, and to do all such acts, deeds and things as may be necessary or incidental to give effect to this resolution, subject to compliance with applicable laws and regulatory requirements.

**RESOLVED FURTHER THAT** in compliance with Section 8 of the Companies Act, 2013, the Board hereby authorises the Executive Directors to approve the **payment of reasonable honorarium, professional fees, consultancy charges, remuneration and service charges**, including reimbursement of actual expenses, to the Advisory Board members, consultants, engineers and experts, **provided that such payments are strictly for services rendered**, are at arm's length and are in accordance with approved budgets, contractual terms and applicable laws.

**RESOLVED FURTHER THAT** a certified copy of this resolution be provided to such authorities or persons as may be required.

**19.5. POST FACTO APPROVAL OF HIRING OF SERVICES OF PROJECT MANAGEMENT CONSULTANT M/S NVH CONSULTANCY FOR BRAIN MAPPING LABORATORY**

The Chairman informed the Board that, looking into the urgency of execution of the project, services of a Project Management Consultant, M/S NVH Consultancy, led by Dr Pawan Pingle, a specialised firm in acoustic engineering, have been hired on 05-12-25, and so far his services have been observed to be timely and satisfactory. The Chairman requested the Board to accord approval post facto for the same.

**RESOLVED THAT** the Board do hereby take note of the information placed by the Chairman that, considering the urgency for execution of the Project, the services of a Project Management Consultant, **M/s NVH Consultancy**, were engaged.

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**RESOLVED FURTHER THAT** the Board, having reviewed the performance of M/s NVH Consultancy and noting that the services rendered so far have been timely and satisfactory, hereby accords its **post facto approval** to the engagement of M/s NVH Consultancy as Project Management Consultant for the said Project, on the terms and conditions as placed before the Board.

**RESOLVED FURTHER THAT** the Chairman/Authorised Officer of the Company be and is hereby authorised to do all such acts, deeds and things as may be necessary or incidental to give effect to this resolution.”

**19.6. APPROVAL FOR PAYMENT OF ADVISORY FEE TO DR ANIRBAN BANDYOPADHYAY**

The Chairman informed the Board that DR ANIRBAN BANDYOPADHYAY has been providing his expert services to the project since September last year as a critical driver of the project. The Chairman requested the Board to approve Rs 35 Lacs as a fee for his services, and that 50% of this fee be paid now.

The Chairman further added that for others, fee/honorarium, etc., as the case may be, is proposed to be linked on a milestone basis of project execution/completion. The Chairman requested the Board to approve the arrangements as proposed.

“**RESOLVED THAT** the Board of Directors do hereby take note that Dr. Anirban Bandyopadhyay has been providing professional services to the Project since September [last year], which are critical and in furtherance of the objects of the Company.

**RESOLVED FURTHER THAT** the Board hereby approves a professional fee of Rs. 35,00,000/- (Rupees Thirty-Five Lakh only) payable to Dr Anirban Bandyopadhyay, and authorises Executive Directors for payment of 50% thereof, i.e., Rs. 17,50,000/-, forthwith, the balance to be paid as per terms finalised by the management.

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19/01/26  
7



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**RESOLVED FURTHER THAT** the Board approves that fees/honorarium payable to other advisors, consultants or experts etc shall be milestone-based, linked to execution and/or completion of the Project and authorises Executive Directors for approval of such payment for the advisory services/ hiring of services/ consultancy/ hiring of services of expert, etc.

**RESOLVED FURTHER THAT** the Chairman and/or Executive Directors be and is hereby authorised to take all necessary actions to give effect to this resolution in compliance with applicable laws governing Section 8 Companies.”

**19.7. RATIFICATION OF MOUs EXECUTED:**

The board reviewed the position of MOUs executed during the review period and observed that no new MOUs were executed.

The board reviewed the position, took note of the same and resolved to take it on record the same. The following resolution was passed:

“**RESOLVED THAT** the board be and is hereby noted and takes on record that no MOUs were executed during the review period.

**19.8 ANY OTHER MATTER WITH PERMISSION OF THE CHAIR:**

No other item/matter was raised/ proposed to be taken up for discussion/review by the Board; accordingly, the proceedings of the meeting concluded.

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**19.9 VOTE OF THANKS :**

There being no other business to transact, the meeting concluded at 05:00 PM with a vote of thanks to the chair.

**DR PIYUSH M PATEL**

**DIRECTOR**

**Date: 19/01/2026**

**Place: Ahmedabad**

**DR NEERJA A GUPTA**

**CHAIRMAN**

**Date: 19/01/2026**

**Place: Ahmedabad**

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ATTENDANCE SHEET OF THE NINETEENTH BOARD MEETING OF THE BOARD OF DIRECTORS OF INSTITUTE OF DEFENCE STUDIES AND RESEARCH FOUNDATION (IDSRF) HELD AT 16:30 HOURS ON MONDAY, THE 19TH OF JANUARY OF THE YEAR 2026, AT THE OFFICE OF THE VICE CHANCELLOR, GUJARAT UNIVERSITY, AHMEDABAD.

**NAME OF THE HON'BLE MEMBERS:**

S.No	Name	Mode of Attendance Physical/Virtual	Signature
1	<b>Gujarat University, Ahmedabad</b> (Dr. Neerja A Gupta, Vice Chancellor)	Physical	
2	<b>Institute of Infrastructure, Technology, Research And Management (IITRAM), Ahmedabad</b> (Prof. M.K. Barual)	-	-
3	<b>Dr. P. M. Patel</b> (Registrar, Gujarat University) I/c		
4	<b>President, IDST PUNE</b> Er. Kishore Arora	Virtual	-

**SPECIAL INVITEES:**

S.No	Name	Mode of Attendance Physical/Virtual	Signature
1	<b>MR. SRINIVASA RAO SUREDDI</b> Group CEO, GU Group of Companies CEO, GUSEC	VIRTUAL	-
2	<b>MR. MANSINGH</b> Sr. Vice President, GUSEC	P	
3	<b>SH DINESH KUMAR</b> I/C CAO GU	P	
4	<b>SH GAURAV DHINGANI</b> Manager IDSRF	P	

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બા.ક.૪ ગુજરાત યુનિવર્સિટીના DIGILOCKER-ABC CELL દ્વારા આવેલ પત્રમાં જણાવ્યા મુજબ "KNOWLEDGE CONSORTIUM OF GUJARAT (Department of Education) તરફથી DIGILOCKER-ABC WORKSHOP ના આયોજન માટે રૂ.૨,૦૦,૦૦૦/-ની ગ્રાન્ટ મંજૂર થયેલ છે, જે પેટે કુલ રૂ.૨,૦૦,૦૦૦/- ગુજરાત યુનિવર્સિટી રસીદ નં.૬૫ તથા તા.૨૦-૧૦-૨૦૨૩થી જમા છે, જે ફંડીંગ એજન્સી દ્વારા ગુજરાત યુનિવર્સિટીના નિયમોનુસાર ખર્ચ કરવા વિચારણા કરવા બાબતે

કરાવ: આથી ઠરાવવામાં આવે છે કે ઉપરોક્ત જમા ગ્રાન્ટ ફંડીંગ એજન્સી દ્વારા ગુજરાત યુનિવર્સિટીના નિયમોનુસાર ખર્ચ કરવાની મંજૂરી આપવાનું રાખવું.

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બા.ક.૫ An advisory committee meeting was held on 23<sup>rd</sup> July, 2024 to discuss and finalize various aspects pertaining to smooth functioning of GUCPC like- Accounting, salary, infrastructure and various facilities. The attached MOM specifies these points in detail અંગે વિચારણા કરવા બાબતે.

કરાવ: આથી ઠરાવવામાં આવે છે કે ઉપરોક્ત એડવાઇઝરી કમીટીની મીટીંગની મીનીટ્સ મંજૂર કરવાનું રાખવું.

બા.ક.૬ Department of Business Intelligence, B.K.School of Professional & Management Studies-GU ની તારીખ ૧૬-૦૮-૨૦૨૪ના રોજ થયેલ Advisory Committee Meetingની Minutes & Approved થયેલ Budget આ સાથે સામેલ છે. તથા તા.૧૯-૦૭-૨૦૨૪ની Selection Committeeની Minutes અંગે વિચારણા કરવા બાબતે.

કરાવ: આથી ઠરાવવામાં આવે છે કે ઉપરોક્ત એડવાઇઝરી કમીટીની મીટીંગની મીનીટ્સ અને મંજૂર થયેલ બજેટ તથા સિલેક્શન કમીટીની મીનીટ્સ મંજૂર કરવાનું રાખવું.

બા.ક.૭(A) સરદાર પટેલ સ્પોર્ટ્સ કોમ્પ્લેક્સમાં ખેલો ઈન્ડિયાના સેન્ટર ખોલવા માટે કેન્દ્રીય તથા રાજ્ય સરકારમાં રજૂઆત કરવા અંગે વિચારણા કરવા બાબતે.

(B) સ્પોર્ટ્સ કોમ્પ્લેક્સ સેન્ટ્રલી રન કરવા અંગેની વ્યવસ્થા ઉભી કરવા અંગે વિચારણા કરવા બાબતે.

કરાવ: આથી ઠરાવવામાં આવે છે કે સરદાર પટેલ સ્પોર્ટ્સ કોમ્પ્લેક્સ ખેલો ઈન્ડિયા સેન્ટર ખોલવા માટે કેન્દ્ર તથા રાજ્ય સરકારશ્રીમાં રજૂઆત કરવાનું રાખવું અને સ્પોર્ટ્સ કોમ્પ્લેક્સ સેન્ટ્રલી રન કરવા અંગેની જરૂરી બંને તમામ વ્યવસ્થા ઉભી કરવાનું રાખવું.

બા.ક.૮ Department for Validation of Indic Knowledge through Advanced Research (DVIKAR)માં રેવન્યુ મોડેલ ઉપર લેબોરેટરી બનાવવા અંગે વિચારણા કરવા બાબતે.

કરાવ: આથી ઠરાવવામાં આવે છે કે Department for Validation of Indic Knowledge through Advanced Research (DVIKAR)માં રેવન્યુ મોડેલ ઉપર લેબોરેટરી બનાવવાની મંજૂરી આપવાનું રાખવું તથા થનાર તમામ આનુષંગિક ખર્ચ મંજૂર કરવાનું રાખવું.

બા.ક.૯ IKSHA સંગમ નું આયોજન તા.૧૪-૧૨-૨૦૨૪ તથા તા.૧૫-૧૨-૨૦૨૪ના રોજ યોજનાર હોય સદરહું આયોજન અંગે તથા તેની આનુષંગિક ખર્ચ મંજૂર કરવા અંગે વિચારણા કરવા બાબતે.

કરાવ: આથી ઠરાવવામાં આવે છે કે IKS Sangam- an Intellectual Conclave of IKS will be organized by IKSHA on 14-15 December 2024 in association with the Institute of Indic Studies, Gujarat Studies (Indian Knowledge System and Heritage Association)ના આયોજન અંગે થનાર તમામ આનુષંગિક ખર્ચ મંજૂર કરવાનું રાખવું.

EC  
20/11/2024



The flowchart outlines how these laboratories collectively contribute to the operationalization of the over all project goals and research endeavors. We can make only the third laboratory in first phase. Here's the detailed budget for setting up the laboratories with all the necessary technical instruments, infrastructure improvements, and operational costs for the project:

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Item	Cost(INR Lakhs)
Consultancy Fee-Sci EngTech	15
Engineer Fee - Nikul Shah Company IndiSemi C	35
Advisory for project PI, Developing Project Concept and creating fully functional revenue model lab	440
Advisory project Co-Pi 1.	52
Advisory project Co-Pi2	52
Vector Network Analyzer	40
Spectrum Analyzer	35
20GHz Oscilloscope	80
Sensors and Electromagnetic 3D Signal Generating Systems	25
3D Sound ProfileSystem	80
Faraday Cage Construction	50
Materials	20
Grounding System	10
Shielding and Door Systems	20
Sound proof Room Construction	50
Acoustic Materials	20
Sound Isolation Structures	15
Ventilation and Climate Control	15
Generic Electronics Laboratory	200
Logic Analyzer	15
Solder Station	10
Phase Noise Analyzer	20
VCO Tester	15
RF Shielding and SafetyGear	10
Precision Calibrators	15
Power Supply	15
Source Meters	15

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19/11/26



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Item	Cost(INR Lakhs)
Lab Automation Software	15
RF Simulator	15
ESDMats	10
Accessories and Consumables	30
Travel and Transport Cost	15
Ongoing Operational Costs	40
Software Development for Vedic Simulators	40
Basic Software for Sound System	20
Infrared and Red Laser System	20
Contingency	120
Miscellaneous	80
<b>Total</b>	<b>13 Crore 90 Lacs</b>

This budget outlines the financial requirements to successfully set up the three laboratories with an updated focus on the various systems within each lab. The total estimated cost for all elements combined is 13.90 Crore INR. This budget includes considerations for ongoing operations, software development tailored to Vedic studies, and a significant allocation to the generic electronics laboratory to cover a wide range of essential research tools.

SN	ITEM	Amount
1	CIVIL & PLUMBING WORK:	5,11,20,798.57
2	Interior & Furniture Work	1,78,70,402.09
3	External Development:	17,79,735.65
4	Lift Work:	14,74,779.78
5	ELECTRICAL WORK:	37,17,158.16
6	HVAC Work	72,72,000.00
7	FIRE FIGHTING WORK:	10,51,662.50
8	ELV & CCTV work:	7,43,431.63
	Amount	8,50,29,968.38
	Add 18% GST	1,53,05,394.31
	Total Amount(Rs.)	10,03,35,362.68
	Total project cost:	23,93,35,362.68

**Institute of Defence Studies and Research (IDSR)**

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