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18TH BOARD MEETING OF THE BOARD OF DIRECTORS OF INSTITUTE OF DEFENCE STUDIES AND RESEARCH FOUNDATION (IDSRF) HELD AT 15:30 HOURS ON MONDAY, THE 08 TH OF DECEMBER OF THE YEAR 2025, AT THE OFFICE OF THE VICE CHANCELLOR, GUJARAT UNIVERSITY, AHMEDABAD.

NAME OF THE HON'BLE MEMBERS:

S.No	Name	Mode of Attendance Physical/Virtual	Signature
1	Gujarat University, Ahmedabad (Dr. Neerja A Gupta, Vice Chancellor)	P	
2	Institute of Infrastructure, Technology, Research And Management (IITRAM), Ahmedabad (Prof. M.K. Barua, Director General)	—	—
3	Dr. P. M. Patel (Registrar, Gujarat University)	P	
4	President, IDST PUNE	Virtual	Present

SPECIAL INVITEES:

S.No	Name	Mode of Attendance Physical/Virtual	Signature
1	MR. SRINIVASA RAO SUREDDI Group CEO, GU Group of Companies CEO, GUSEC	P	
2	MR. MANSINGH Sr. Vice President, GUSEC	P	
3	SH DINESH KUMAR I/C CAO GU	P	
4	SH GAURAV DHINGANI Manager IDSRF	P	

Institute of Defence Studies and Research (IDSR)

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MINUTES OF THE 18TH MEETING OF BOARD OF DIRECTORS OF INSTITUTE OF DEFENCE STUDIES AND RESEARCH FOUNDATION (IDSRF) HELD ON MONDAY, 08TH DECEMBER, 2025, AT 15.30 HOURS AT THE OFFICE OF THE VICE CHANCELLOR, GUJARAT UNIVERSITY, AHMEDABAD, GUJARAT, INDIA, 380009.

Serial No. of Meeting	BM/3/2025-26
Type of Meeting	Board Meeting
Name of the Company	INSTITUTE OF DEFENCE STUDIES AND RESEARCH FOUNDATION (IDSRF)
Day and Date	MONDAY 08TH DECEMBER, 2025
Venue of the Meeting	The Office of the Vice Chancellor, Gujarat University AHMEDABAD, GUJARAT- 380009
Time of Commencement	03:30 PM
Time of Conclusion	03:50 PM
Mode of Meeting	Physical

PRESENT

No.	Name	Designation
1.	DR. NEERJA A GUPTA	VICE-CHANCELLOR, GUJARAT UNIVERSITY
2.	DR. PIYUSH PATEL	REGISTRAR, GUJARAT UNIVERSITY
3.	SH KISHORE ARORA	PRESIDENT, IDST PUNE (VIRTUAL MODE)

THE FOLLOWING INVITEES WERE PRESENT ON THE REQUEST OF BOARD OF DIRECTORS:

1. MR. SRINIVASA RAO SUREDDI	GROUP CEO, GUSEC
2. MR. MANSINGH RAJORA,	SR VICE PRESIDENT, GUSEC
3. MR GAURAV DHINAGANI	MANAGER IDSRF

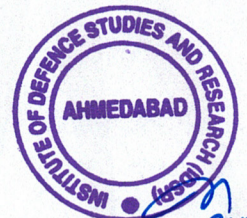
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Following documents and Registers were placed on table:

1. Notice, Agenda and Notes to agenda convening Board Meeting
2. Register of Directors and Key Managerial Personnel and their shareholdings
3. The register of Contracts or Arrangements in which the Directors were Interested
4. Minutes of the previous Board Meeting.
5. Other documents supporting the resolution proposed in the meeting

Dr. Neerja A Gupta was appointed as Chairman for the meeting of Board of Directors as per clause 33 of the Articles of Association of the Company. She occupied the position of chairman and thereafter commenced the proceedings of the meeting by reading the formal agenda of the Board Meeting.

The notice convening the meeting along with its annexures was also taken as read.

18.1 LEAVE OF ABSENCE

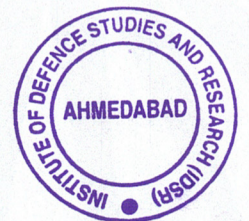
All were present in the meeting except Prof M K Barua due to sudden exigencies and leave of Absence was granted to him.

18.2 APPROVAL OF MINUTES OF THE PREVIOUS BOARD MEETING

The minutes of the previous Board Meeting were read by the Chairman, confirmed and noted by the Board and resolved as follows:

“RESOLVED THAT the minutes of the previous Board Meeting of company be and is taken as read and noted and approved by the Board”

(Copy as 18.2.A1...2..3)



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Neerja A Gupta
2



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18.3 EXTENSION OF TENURE FOR GROUP CEO SH S S RAO

At the time of taking up this agenda item 18.3 Sh S S Rao sought to recuse from meeting for this agenda item and the Chairman permitted him for the same accordingly.

Chairman informed the board that the tenure of the Group CEO Sh S S Rao is completing on 20-12-25. Chairman proposed to extend the tenure for one term i.e for two years on the existing terms and conditions as hitherto. The Chairman sought the board members' vote on the same. All the Board members with voice vote approved the extension of tenure for another two years as a group CEO of all the section 8 companies of the GU.

RESOLVED THAT the tenure of Sh S S Rao as Group CEO of all the section 8 companies of Gujarat University be extended for another two years on the existing terms and conditions as hitherto.

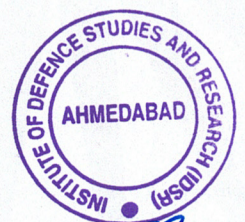
It was further Resolved that it to be and is taken as reviewed and approved by the Board”

18.4 REVIEW OF BRAIN MAPPING LAB

The Chairman informed the board that the Brain Mapping Lab Project is on the anvil. The Chairman informed the Board that due to revision in the parameters of the Acoustic Room; the revised cost is Rs 1.8 Cr apx as compared to Rs 51 Lacs. The reasons were discussed and Chairman directed to take up the GEM Tendering with the revised specifications as finalised by the experts on the subject. Further it was desired that services of Project Monitoring Consultant be roped in for the project and needful be arranged ASAP.

The performance review was carried out; the copy of which is annexed as 18.4.1. The board took note of it and resolved to take it on record.

Further Resolved that it to be and as is taken as reviewed and noted and approved by the Board”



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18.5 REVIEW OF PROJECT BAHURATNA VASUNDHARA:

Chairman informed the Board about the progress in project Bahuratna Vasundhara. The Chairman expressed her happiness to share with the Board that the Design of the Building has bagged the best Architecture Design Award. The project is being monitored by the PMC appointed for the Project. The performance review was carried out; the copy of which is annexed as 18.4.1. The board took note of it and resolved to take it on record.

Further Resolved that it to be and as is taken as reviewed and noted and approved by the Board”

18.6. REVIEW OF PERFORMANCE OF PROJECT ADVAIT ACCELATOR:

The Chairman informed the Board that now the first cohort of 9 STARTUPS has been launched. The Chairman further informed that shortly a MOU with DRDO under the Technology Development Fund (TDF) is going to be executed which shall pave the way for the IDSR to be the first such nodal centre having a fast track process for eligible ventures to avail the benefit of the TDF programme. The performance review was carried out; the copy of which is annexed as 18.4.1. **The board took note of it and resolved to take it on record.**

Further Resolved that it to be and as is taken as reviewed and noted and approved by the Board”

18.7. REVIEW OF PERFORMANCE OF PROJECT IN COLLOBORATION WITH ARMY DESIGN BUREAU:

The Chairman informed the Board that the ADB is yet to advise its final inputs on the previous project. Upon receipt of which necessary action shall be initiated. The performance review was carried out; the copy of which is annexed as 18.4.1. **The board took note of it and resolved to take it on record.**

Further Resolved that it to be and as is taken as reviewed and noted and approved by the Board”

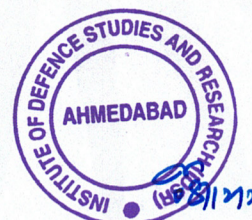
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18.8. REVIEW OF OVERALL PERFORMANCE OF IDSR:

The Chairman placed on record the appreciation for valuable inputs and guidance by the Board members. Chairman placed before the Board the details of the activities and informed the Board that the overall performance of IDSR is substantially improved. **The board took note of it and resolved to take it on record.**

Further Resolved that it to be and as is taken as reviewed and noted and approved by the Board”

18.9 REVIEW OF MATTERS PERTAINING TO HUMAN RESOURCES

The Chairman informed that there has been one new appointment or recruitment and no resignation occurred during the period. Mrs Monika Solanki has been hired for PFMS Operations and Administration w.e.f.01-01-26. **Board reviewed and resolved that the matter be taken on record as follows:**

“RESOLVED THAT the Board takes note of the same and further the board be and is hereby review the report of HR Department during the period as placed before the board be and is hereby taken on record and marked as approved.”



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18.10. REVIEW OF COMPLIANCE AND AUDIT POSITION OF THE COMPANY

The Chairman placed before the Board compliance status of the company with regulatory authorities and also placed the accounts and audit position of the company. The board reviewed the same and observed that all the statutory compliances have been carried out and directed for timely action in the matter as required. **The board took note of it and resolved to take it on record and approve the same.**

Further Resolved that it to be and as is taken as reviewed and noted and approved by the Board.

18.11.1. RATIFICATION OF MOUs EXECUTED:

The board reviewed the position of MOUs executed during the review period and observed that no new MOUs were executed.

The board reviewed the position; took note of the same and resolved to take it on record the same. The following resolution was passed:

“RESOLVED THAT the board be and is hereby noted and take on record that no MOUs executed during the review period.

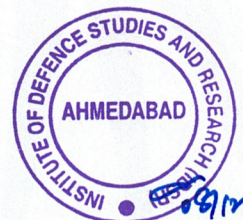
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18.11.2 ANY OTHER MATTER WITH PERMISSION OF THE CHAIR:

No other item/matter was raised/ proposed to be taken up for discussion/review by the Board, accordingly, proceedings of the meeting concluded.

18.12 VOTE OF THANKS :

There being no other business to transact, the meeting concluded at 03:50 PM with a vote of thanks to the chair.

DR PIYUSH M PATEL

DIRECTOR

Date:08:12:..2025

Place: Ahmedabad

DR NEERJA A GUPTA

CHAIRMAN

Date:08:12:..2025

Place: Ahmedabad

